

Sanitary District No. 5 of Marin County

FY 2012-2013 Final Budget

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Sanitary District No. 5 of Marin County

Final Consolidated Budget FY 2012-2013

Income	2011-12 Budget	2011-12 Estimated	2012-13 Budget	% Diff.	Belv Zone	Tib Zone
Property Taxes	774,500	835,341	768,900	-1%		768,900
Belv Sewer Service Charge Revenue	2,024,100	2,038,565	2,126,100	5%	2,126,100	
Tib Sewer Service Charge Revenue	1,887,200	1,588,916	2,201,700	17%		2,201,700
Interest	20,000	14,468	17,500	-13%	4,898	12,602
Connection Fees	82,000	104,777	90,100	10%	25,000	65,100
Paradise Sewer Extension Fees	40,000	-	40,000	0%		40,000
Other Income	80,800	80,846	79,700	-1%	27,623	52,077
Revenue Bond Proceeds - MPR Project	10,044,800	12,011,031	-		0	0
Interest - MPR Project Fund	35,500	11,317	17,500	-51%	6,164	11,337
MPR SASM Expense Reimbursement	-	93,715	-		0	0
Total Budgeted Income	14,988,900	16,778,976	5,341,500	-64%	2,189,785	3,151,715
Expense						
Operating Expenses	2,593,400	2,591,903	2,736,400	6%	935,735	1,800,665
Capital Expenses - non-MPR Project	1,537,400	546,854	1,945,900	27%	799,763	1,146,137
Capital Expenses - MPR Project	1,908,896	2,027,276	8,242,430	332%	2,902,984	5,339,446
Total Budgeted Expenses	6,039,696	5,166,033	12,924,730	114%	4,638,482	8,286,248
Total Change in Working Capital/Reserves	8,949,204	11,612,943	-7,583,230		-2,448,698	-5,134,532
Total Funds/Reserves Estimated Beg. Balance		5,253,288	16,866,232		5,990,509	10,875,722
Total Funds/Reserves Estimated End. Balance		16,866,232	9,283,002		3,541,812	5,741,190

Sanitary District No. 5 of Marin County

**FY 2012-2013
Operating Budget**

Sanitary District No. 5 of Marin County
Final
Operating Budget
FY 2012-2013

	2011-12 Amended Budget	2011-12 Estimated to Close	2012-13 Operations Budget	% Bud. Diff	Notes	Breakdown by Zone		
						Tib Ops	Belv Ops	P.C. Ops
Income								
Tib Property Tax Current Secured - Ops	0	0	0	0%		0		0
Belvedere Sewer Service Charge - Ops	840,000	846,004	999,300	19%			999,300	
Tiburon Sewer Service Charge - Ops	1,541,400	1,568,632	1,898,400	23%		1,824,742		73,658
Other User Fees	25,800	20,284	23,300	-10%		23,300		
Interest Earnings	20,000	14,468	17,500	-13%		12,113	4,898	489
Inspection Fees	2,800	4,805	2,800	0%		1,500	1,100	200
SASM Expense Reimbursement	49,400	46,758	46,800	-5%		29,587	16,141	1,072
Nextel Lease	28,500	29,037	30,000	5%		18,966	10,347	687
Other Income	100	246	100	0%		63	34	2
Total Income	2,508,000	2,530,235	3,018,200	20%		1,910,271	1,031,821	76,108

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	2011-12 Amended Budget	2011-12 Estimated to Close	2012-13 Operations Budget	% Bud. Diff	Notes	Breakdown by Zone		
						Tib Ops	Belv Ops	P.C. Ops
Expense Administrative								
Advertising	600	1,670	2,500	317%	Job postings	1,581	862	57
Outreach & Newsletter	4,000	3,183	6,000	50%	Three newsletters	3,793	2,069	137
Audit & Accounting	17,000	16,000	18,000	6%	Extra audit work due to MPR/debt financing	11,380	6,208	412
Consulting Fees	10,000	1,331	23,000	130%	Strategic/tactical planning	14,541	7,933	527
Travel & Meetings	9,000	14,318	19,000	111%	Two people on call (ops & maint), more trainir	12,012	6,553	435
Contributions	200	0	0	-100%		0	0	0
Continuing Education	9,000	8,517	18,000	100%	Increased cont edu - ops & office	11,380	6,208	412
County Fees	13,000	10,193	12,500	-4%	SB2557 & LAFCO	11,357	690	453
Directors Fees	9,000	9,300	9,000	0%		5,690	3,104	206
Dues & Subscriptions	12,000	13,152	17,000	42%		10,747	5,863	389
Elections	8,300	250	0	-100%		0	0	0
Insurance Property & Liability	43,000	48,102	43,000	0%	Pooled liability, auto, property	27,185	14,831	985
Legal	45,000	53,140	70,000	56%	MOU & P.C. enforcement	44,254	24,143	1,603
Office Supplies	8,000	6,353	7,500	-6%		4,742	2,587	172
Data/Alarms/IT Support & Licensing	25,000	21,419	21,000	-16%		13,276	7,243	481
Postage	1,400	1,113	1,600	14%	Due to MPR	1,012	552	37
Pollution Prevention	3,500	2,274	3,500	0%		2,213	1,207	80
Safety	10,000	7,744	12,000	20%	More safety training & equip (CSRMA Safety F	7,586	4,139	275
Miscellaneous Expense	0	0	0	0%		0	0	0
Total Administrative	228,000	218,059	283,600	24%		182,746	94,192	6,661
Maintenance and Repair								
Pumps & Lines Maintenance								
Pumps & Lines Maintenance	20,000	98,442	70,000	250%	Annual cleaning, emerg, vactor, rodding suppl	33,642	35,000	1,358
Sewer Line Spot Repair	0	0	0	0%	Defer due to capital expenses	0	0	0
Inflow & Infiltration Study	80,000	7,437	10,000	-88%	Smoke testing	5,000	5,000	0
Total Pumps & Lines Maintenance	100,000	105,879	80,000	-20%		38,642	40,000	1,358
Main Plant Maintenance								
Plant Maintenance Supplies	10,000	5,612	10,000	0%		6,470	3,530	
Plant Maint. Parts & Service	15,000	26,611	25,000	67%		16,175	8,825	

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	2011-12 Amended Budget	2011-12 Estimated to Close	2012-13 Operations Budget	% Bud. Diff	Notes	Breakdown by Zone		
						Tib Ops	Belv Ops	P.C. Ops
Janitorial Supplies & Service	5,000	4,556	5,000	0%		3,235	1,765	
Main Plant Chemicals	95,000	110,429	110,000	16%	Higher chem delivery costs, more dewatering	71,170	38,830	
Lab Supplies & Chemicals	7,000	2,940	7,000	0%		4,529	2,471	
SASM Supplies & Chemicals	49,400	46,758	46,800	-5%	Reimbursed by SASM	30,280	16,520	
Electrical & Instrument	5,000	7,252	5,000	0%		3,235	1,765	
Grounds Maintenance	2,700	715	1,500	-44%	No tree trimming	971	530	
Main Plant Sludge Disposal	21,000	19,087	26,000	24%	Grit chamber cleaning, increase bio-solids	16,822	9,178	
Total Main Plant Maintenance	210,100	223,959	236,300	12%		152,886	83,414	0
Paradise Cove Plant Maintenance								
Paradise Parts & Service	11,000	8,279	11,000	0%				11,000
Paradise Supplies & Chemicals	2,000	2,819	2,500	25%				2,500
Paradise Sludge Disposal	7,500	7,278	7,900	5%	Increase bio-solids			7,900
Total Paradise Cove Plant Maintenance	20,500	18,376	21,400	4%		0	0	21,400
Monitoring								
Main Plant Lab Monitoring	35,000	41,645	50,000	43%	Nutrient addition (1 yr req - RWQCB), PCBs	32,350	17,650	
Chronic Toxicity Program Eval	0	0	13,000		Required for Main Plant NPDES permit renew.	8,411	4,589	
Paradise Cove Monitoring	5,200	5,653	8,500	63%	Nutrient addition (1 yr req - RWQCB), PCBs			8,500
Total Monitoring	40,200	47,298	71,500	78%		40,761	22,239	8,500
Permits/Fees								
Main Plant NPDES Renewal	0	0	45,000		Required every 5 years (due 8/31/13)			45,000
Paradise Cove Permits/Fees	3,000	4,076	10,000	233%	Increased fees, 50/50 split of SFEI/BACWA			10,000
Permits/Fees - General	23,000	24,957	25,000	9%	Increased fees	16,175	8,825	
Total Permits/Fees	26,000	29,033	80,000	208%		16,175	8,825	55,000
Truck Maintenance								
Truck Maintenance	4,000	2,195	4,000	0%		2,529	1,380	92
Fuel	9,000	10,131	9,500	6%		6,006	3,277	218
Total Truck Maintenance	13,000	12,326	13,500	4%		8,535	4,656	309

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						Tib Ops	Belv Ops	P.C. Ops
Salaries & Benefits								
Salaries	885,000	878,639	867,700	-2%		548,560	299,270	19,870
Part-Time	0	0	0	0%		0	0	0
Overtime	35,000	62,178	45,000	29%		28,449	15,521	1,031
Standby Pay	18,000	24,649	32,000	78%	Two people on call (ops & maint)	20,230	11,037	733
Vacation Buyout	30,000	23,249	20,000	-33%		12,644	6,898	458
Car Allowance	6,000	4,917	12,000	100%		7,586	4,139	275
Payroll Taxes	74,500	75,609	74,700	0%		47,225	25,764	1,711
PERS Retirement	326,800	348,030	315,800	-3%		199,649	108,919	7,232
Employee Health, Dental, Life Ins, SDI, Visior	157,400	125,936	173,000	10%		109,371	59,668	3,962
Retiree Health	113,400	88,134	88,000	-22%	GASB 45 - fully prefunding OPEB costs	55,634	30,351	2,015
Workers Comp Insurance	20,300	21,106	18,200	-10%		11,506	6,277	417
Payroll/Bank Fees	4,900	4,611	4,900	0%		3,098	1,690	112
Total Salaries & Benefits	1,671,300	1,657,058	1,651,300	-1%		1,043,952	569,533	37,815
Uniforms	6,000	9,113	10,000	67%	Maintenance interns & new uniform policy	6,322	3,449	229
Telephone								
Main Plant Telephones	12,500	11,979	13,500	8%	Additional phone lines	8,735	4,766	
Paradise Cove Telephones	1,500	1,391	1,500	0%				1,500
Pumps & Lines Telephones	7,500	7,333	7,500	0%		3,555		3,945
Total Telephone	21,500	20,703	22,500	5%		12,290	4,766	5,445

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						Tib Ops	Belv Ops	P.C. Ops
Utilities								
Water	4,500	2,634	4,500	0%	Due to MPR Project	2,725	1,775	
Main Plant Utilities	175,000	172,229	190,000	9%	Due to MPR Project	122,930	67,070	
Paradise Cove Utilities	13,500	13,116	13,500	0%				13,500
Pump Station Utilities	35,000	33,383	35,000	0%		20,461	12,516	2,023
Total Utilities	228,000	221,362	243,000	7%		146,116	81,361	15,523
Belvedere Loan								
Belvedere Westamerica Loan Interest	28,800	28,736	23,300	-19%			23,300	
Total Belvedere Loan	28,800	28,736	23,300	-19%		0	23,300	0
Total Expense	2,593,400	2,591,903	2,736,400	6%		1,648,425	935,735	152,240
Change in Ops Fund Working Capital	-85,400	-61,668	281,800			261,846	96,086	(76,132)
Operating Fund Estimated Beg. Balance			2,736,400			1,648,425	935,735	152,240
Operating Fund Estimated End. Balance			3,018,200			1,910,271	1,031,821	76,108
Transfer to Capital Reserve								

Operating Assumptions

Operating Revenue Assumptions

Paradise Cove flow represents 2.29% of total flow for District. This percentage is used to reflect the Paradise Cove share of District-wide revenues.

Tiburon Sewer Service Charge is \$825 per EDU (Equivalent Dwelling Unit).

Belvedere Sewer Service Charge is \$1,836 per EDU. 47% of this revenue is allocated for operational needs to meet reserve/fund policy requirements.

Interest revenue for LAIF (Local Agency Investment Fund) accounts is estimated at 0.35% for FY 2012-13.

Nextel lease increases annually per CPI, minimum 3%.

Other income includes CAL-Card incentive payments.

Operating Expense Assumptions

County fees account reflects property tax collection fees imposed by County (per SB2557) and annual LAFCO (Local Agency Formation Commission) fee.

Salary categories include 2.5% COLA increase.

PERS employer contribution retirement rate is 29.980%; employee contribution rate is 8.64%.

Workers compensation premium based on 3.76% rate, with an 80% experience modification factor.

Paradise Cove operating expense is 2.29% of operating expenses in applicable District-wide categories;

this is based on Paradise Cove's average annual percentage of influent flow from the 2011 calendar year.

Belvedere operating expense is 35.30% of main plant-related categories, and 34.49% of expenses that pertain to all three zones;

this is based on Belvedere's average annual percentage of influent flow from the 2011 calendar year.

Formulas for Determining Percentage Breakdowns (Operating & Capital)

Belvedere only = 100%

Tiburon only = 100%

Paradise Cove only = 100%

Shared Belvedere & Tiburon = 35.30% / 64.70%

Shared Tiburon & Paradise Cove = 96.12% / 3.22%

Shared Belvedere & Tiburon & Paradise Cove = 34.49% / 63.22% / 2.29%

Sanitary District No. 5 of Marin County

**FY 2012-2013
Capital Budget**

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Capital Budget
FY 2012-2013

	2011-12 Amended Budget	2011-12 Estimated to Close	2012-13 Capital Budget	% Bud. Diff	Notes	Breakdown by Zone		
						Tib Cap	Belv. Cap	P.C. Cap
Capital Income (non-MPR Project)								
Property Taxes								
Property Tax Current Secured - Capital	552,000	559,947	550,000	0%		528,660		21,340
Prop Tax Current Unsecured	10,000	12,435	10,000	0%		9,612		388
Prop Tax Prior Sec Redemption	0	0	0	0%		0		0
Prop Tax Prior Unsecured	0	729	0	0%		0		0
Supplemental Unsecured	900	86	100	-89%		96		4
Supplemental Assessment Current	7,300	5,058	5,100	-30%		4,902		198
Supplemental Assessment Redm	400	443	400	0%		384		16
Excess ERAF	200,000	252,679	200,000	0%		192,240		7,760
HOPTR	3,900	3,964	3,300	-15%		3,172		128
Total Property Taxes	774,500	835,341	768,900	-1%		739,067	0	29,833
Belvedere Sewer Service Charge - Capital	1,184,100	1,192,560	1,126,800	-5%			1,126,800	
Tiburon Sewer Service Charge - Capital	320,000	325,622	280,000	-13%		269,136		10,864
Connection Fees								
Collection	16,800	20,185	19,000	13%		4,000	4,000	11,000
Treatment	65,200	84,592	71,100	9%		21,000	21,000	29,100
Total Connection Fees	82,000	104,777	90,100	10%		25,000	25,000	40,100
Paradise Drive Sewer Line Extension Fees	40,000	0	40,000	0%				40,000
Total Capital Income (non-MPR Project)	2,400,600	2,458,301	2,305,800	-4%		1,033,203	1,151,800	120,797

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	2011-12 Amended Budget	2011-12 Estimated to Close	2012-13 Capital Budget	% Bud. Diff	Notes	Breakdown by Zone		
						Tib Cap	Belv. Cap	P.C. Cap
Capital Expenditures (non-MPR Project)								
Main Plant Equip Capital Expense (non-MPR)								
Undesignated Cap - Main Plant Related	25,000	14,500	25,000	0%		16,175	8,825	
Refrigerated Lab Sampler	5,500	5,459	0	-100%	Complete	0	0	
Total Main Plant Equip Capital Expense	30,500	19,959	25,000	-18%		16,175	8,825	0
Pumps & Lines Capital								
Tiburon Sewer Line Rehab	230,000	124,830	130,000	-43%		130,000		
Pump Station Control Panel Upgrade	40,000	0	80,000	100%		40,000	40,000	
Undesignated Capital Proj - P & L	50,000	12,898	100,000	100%	I&I study/smoke testing repairs	50,000	50,000	
Belvedere Sewer Line Rehab	280,000	270,167	160,000	-43%			160,000	
Valve/Wet Well Lid Cover Replacement	40,000	0	20,000	-50%	Pump Station #13 - one per yr		20,000	
Pump Stations - Pump Replacement	0	0	50,000			25,000	25,000	
Pump Station Generator Replacement	0	0	60,000			60,000		
Station No. 5 Rebuild/4 Pumps/Generator	0	0	30,000		Engineering study/estimate	30,000		
Stations No. 1 & 4 - Generator/Conduit	0	0	150,000			150,000		
Lagoon Rd - Install Generator/Conduit	0	0	25,000				25,000	
Total Pumps & Lines Capital	640,000	407,895	805,000	26%		485,000	320,000	0
Paradise Cove Capital								
Undesignated Cap - P.C. Plant Related	5,000	0	5,000	0%				5,000
Total Paradise Cove Capital	5,000	0	5,000	0%		0	0	5,000
Debt Service								
Debt Service - MPR Bond Principle	349,200	0	575,000	65%		372,485	202,515	
Debt Service - MPR Bond Interest	393,700	0	412,900	5%		267,477	145,423	
Belvedere Westamerica Loan Principle	119,000	119,000	123,000	3%			123,000	
Total Debt Service	861,900	119,000	1,110,900	29%		639,962	470,938	0
Total Capital Expenditures (non-MPR Project)	1,537,400	546,854	1,945,900	27%		1,141,137	799,763	5,000

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	2011-12 Amended Budget	2011-12 Estimated to Close	2012-13 Capital Budget	% Bud. Diff	Notes	Breakdown by Zone		
						Tib Cap	Belv. Cap	P.C. Cap
Change in Capital Fund Working Capital	863,200	1,911,447	194,590			114,114	79,976	500
Capital Fund Estimated Beg. Balance			1,945,900			1,141,137	799,763	5,000
Capital Fund Estimated End. Balance			2,140,490			1,255,250	879,740	5,500
Transfer from (to) Capital Reserve								
Change in Capital Reserve			165,310			(106,750)	272,060	
Capital Reserve Estimated Beg. Balance			2,095,145			1,393,404	701,740	
Capital Reserve Estimated End. Balance			2,260,455			1,286,654	973,801	

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	2011-12 Amended Budget	2011-12 Estimated to Close	2012-13 Capital Budget	% Bud. Diff	Notes	Breakdown by Zone		
						Tib Cap	Belv. Cap	P.C. Cap
Main Plant Rehab (MPR) Income								
Revenue Bond Proceeds - MPR Project	10,044,800	12,011,031	0	-100%		0	0	
Interest Earnings - MPR Project Fund	35,500	11,317	17,500	-51%		11,337	6,164	
MPR SASM Expense Reimbursement	0	93,715	0			0	0	
Total MPR Income	10,080,300	12,116,063	17,500	-100%		11,337	6,164	

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						Tib Cap	Belv. Cap	P.C. Cap
Main Plant Rehab (MPR) Capital Expenditures								
MPR Final Design/Eng Services Bidding	964,233	964,233	0	-100%	Complete	0	0	
MPR Environmental Study	0	59,137	0	0%	Complete	0	0	
MPR Consulting Fees - Financing	0	1,500	0	0%	Complete	0	0	
MPR Legal Fees	0	12,833	5,000			3,239	1,761	
MPR Project - Temporary Office	18,000	18,358	20,000	11%		12,956	7,044	
MPR Bond Financing Costs	205,031	205,031	0	0%	Complete	0	0	
MPR Special Consultant	44,160	28,422	106,603	141%		69,057	37,546	
MPR Office Serv/Eng Services Constr	91,715	91,715	550,288	500%	Estimated	356,477	193,811	
MPR Field Services/Resident Engineering	18,590	18,590	111,539	500%	Estimated	72,255	39,284	
MPR Updated Operations Manual	0	0	48,000			31,094	16,906	
MPR Construction								
Headworks								
Dry Weather Primary								
Wet Weather Primary								
Aeration Basins / Blowers								
Secondary Clarifiers								
Chlorine Contact Basin								
Chemical Systems								
WAS Thickener								
Digesters								
Support Equipment								
Electrical								
PLC/SCADA/Instrumentation								
Wet Weather Piping								
Bid Alternatives								
Total MPR Construction	567,167	627,457	7,401,000	1205%	Estimated	4,794,368	2,606,632	
Total MPR Capital Expenditures	1,908,896	2,027,276	8,242,430	332%	Estimated	5,339,446	2,902,984	
Change in MPR Fund Working Capital	8,171,404	10,088,787	(8,224,930)			(5,328,110)	(2,896,820)	
MPR Project Fund Estimated Beg. Balance	0	0	10,088,787			6,535,516	3,553,271	
MPR Project Fund Estimated End. Balance	8,171,404	10,088,787	1,863,857	-77%		1,207,406	656,450	

Capital Assumptions

Capital Revenue Assumptions

Secured property tax is a general revenue of the District (Tiburon zone only) and is subject to state tax shifts.

Supplemental property tax has declined as homes are re-valued and sold.

Excess ERAF (Educational Revenue Augmentation Fund) reimbursement will be announced in December.

HOPTR = Home Owner Property Tax Relief.

Belvedere capital income is set at 53% of its sewer service charge revenue to meet reserve/fund policy requirements.

Paradise Cove connection fee income estimated: 5 homes @ \$8,000 each (\$40,000 total).

Paradise Drive Sewer Line Extension Fee income estimated: 4 homes @ \$10,000 each (\$40,000 total).

MPR = Main Plant Rehabilitation Project.

Capital Expense Assumptions

New capital projects are indicated in notes.

Belvedere capital expense is 35.30% of total main plant-related expenditures (except for MPR Project);

this is based on Belvedere's average annual percentage of influent flow from the 2011 calendar year.

Tiburon capital expense is 64.70% of total main plant-related expenditures (except for MPR Project);

this is based on Tiburon's average annual percentage of influent flow from the 2011 calendar year.

Belvedere MPR Project capital expense is 35.22% of total expenditures (fixed allocation percentage from FY 2011-2012, based on MPR Bond revenue split).

Tiburon MPR Project capital expense is 64.78% of total expenditures (fixed allocation percentage from FY 2011-2012, based on MPR Bond revenue split).

Detailed descriptions of capital projects can be found in the ten-year capital improvement program (attached).

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**FY 2012/2013 - 2017/2018
Capital Improvement Program**

Sanitary District No. 5
of Marin County
2012/2013 - 2017/2018
Capital Improvement Program

MAIN PLANT CAPITAL IMPROVEMENT PROGRAM

Project Description	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
Main Plant Rehabilitation (MPR) Project	8,095,100	1,636,100					9,731,200
Dry Weather Influent Pump				30,000			30,000
Wet Weather Influent Pump					40,000		40,000
Undesignated Capital Projects	25,000	25,000	25,000	25,000	50,000	100,000	250,000
Vehicle Replacement						30,000	30,000
<i>Main Treatment Plant Total</i>	8,120,100	1,661,100	25,000	55,000	90,000	130,000	10,081,200

Sanitary District No. 5
of Marin County
2012/2013 - 2017/2018
Capital Improvement Program

TIBURON ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROGRAM

Project Description	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
Sewer Line Rehabilitation Program	130,000	100,000	100,000	100,000	100,000	100,000	630,000
Pump Stations - Pump Replacement	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Pump Station Generator Replacement	60,000		60,000				120,000
Pump Station Control Panel Upgrade	40,000	40,000	40,000	40,000	40,000	40,000	
Station No. 9 Structure Repair							0
Station No. 5 Rebuild / 4 Pumps / Generator	30,000	350,000					380,000
Stations No. 1 & 4 - Generator Conduit	150,000						150,000
Station No. 9 VFD/Controller Replacement							0
Undesignated Capital Projects	50,000	50,000	50,000	50,000	100,000	150,000	450,000
<i>Tiburon Pumps & Lines Total</i>	485,000	565,000	275,000	215,000	265,000	315,000	1,880,000

Sanitary District No. 5
of Marin County
2012/2013 - 2017/2018
Capital Improvement Program

BELVEDERE ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROGRAM

Project Description	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
Sewer Line Rehabilitation Program	160,000	150,000	100,000	100,000	100,000	100,000	710,000
Pump Stations - Pump Replacement	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Pump Station Control Panel Upgrade	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Pump Station Generator Replacement				60,000	60,000	60,000	180,000
Valve/Wet Well Lid Cover Replacement	20,000						20,000
Cove Rd. Force Main Replacement		30,000	500,000				530,000
Lagoon Rd. Install Generator/Conduit	25,000	200,000					225,000
Cove Rd. Generator Replacement				150,000			150,000
Undesignated Capital Projects	50,000	50,000	50,000	50,000	100,000	150,000	450,000
<i>Belvedere Pumps & Lines Total</i>	320,000	495,000	715,000	425,000	325,000	375,000	2,655,000

Sanitary District No. 5
of Marin County
2012/2013 - 2017/2018
Capital Improvement Program

PARADISE COVE PLANT CAPITAL IMPROVEMENT PROGRAM

Project Description	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
Generator Replacement			75,000				75,000
Undesignated Capital Projects	5,000	10,000	10,000	20,000	20,000		65,000
UV Disinfection				40,000			20,000
<i>Paradise Cove Total</i>	5,000	10,000	85,000	60,000	20,000		160,000

Sanitary District No. 5
of Marin County
2012/2013 - 2017/2018
Capital Improvement Program

SUMMARY OF CAPITAL IMPROVEMENT PROGRAM

Project Description	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	TOTAL
Main Plant	8,120,100	1,661,100	25,000	55,000	90,000	130,000	10,081,200
Tiburon Pumps & Lines	485,000	565,000	275,000	215,000	265,000	315,000	2,120,000
Belvedere Pumps & Lines	320,000	495,000	715,000	425,000	325,000	375,000	2,655,000
Paradise Cove	5,000	10,000	85,000	60,000	20,000	0	180,000
TOTAL	8,930,100	2,731,100	1,100,000	755,000	700,000	820,000	15,036,200

Capital Improvement Program
 Sanitary District No. 5
 FY 2012/2013 - 2017/2018

MAIN PLANT CAPITAL IMPROVEMENT PROJECTS

<i>Main Plant Project Name</i>	<i>DESCRIPTION</i>
Main Plant Rehabilitation (MPR) Project	The Main Plant Rehabilitation Project will replace nearly every mechanical piece of equipment within the facility, along with all motor control centers. A full SCADA system will also be installed.
Dry Weather Influent Pump	These funds will be used to purchase one new dry weather influent pump in FY 2014-2015. These are not included in the MPR Project.
Wet Weather Influent Pump	These funds will be used to purchase one new wet weather influent pump in FY 2015-2016. These are not included in the MPR Project.
Undesignated Capital Projects	These funds will be used for unforeseen projects which may come up before the MPR Project is completed.
Vehicle Replacement	These funds will be used to replace the oldest vehicle the District owns. The ops truck has over 150,000 miles on it and travels to Paradise Cove every day.

Capital Improvement Program
Sanitary District No. 5
FY 2012/2013 - 2017/2018

TIBURON ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROJECTS

<i>Tiburon Zone Pumps & Line Project Name</i>	<i>DESCRIPTION</i>
Sewer Line Rehabilitation Program	These funds will be used for the 10 year rehabilitation program that the Board of Director has approved. The rehabilitation program was approved after the completion of the Harris Report.
Pump Stations - Pump Replacement Program	The District has 24 pump stations with either 2 or 3 pumps in each station. The life expectancy of these pumps is between 7 to 10 years. Therefore, the District has a program to replace pumps over a period of time instead of replacing them all at once.
Pump Station Generator Replacement	The District has standby generators located at many of the pump stations. Some of the generators were installed between 1980 - 1983. These generators in most cases are located along the water front. The salt air has raised havoc on some.
Pump Station Control Panel Upgrade	These funds will be used for replacement of control panels at the District's pump stations. The control panels are of various ages; most are extremely old and obsolete.
Station No. 9 Structure Repair	Pump Station No. 9 is located along Paradise Drive in front of the Point Tiburon Condos. The wet well has shifted and is leaning badly. The earth around the wet well must be removed so that the concrete rings can be adjusted and sealed. Point Tiburon is working on this issue.
Station No. 5 Rebuild / 4 Pumps / Generator	These monies will be used for an engineer's study of the current station and recommendation for modification and or replacement of pumps and controls. Pump Station No. 5 was built in 1972. The current status is that the station has two 75 hp motors with a drive shaft to a dry pit which houses two paco pumps. For standby pumping there is a right angle drive unit. There is no generator. These pumps are not efficient. My recommendation is to replace the pumps with submersible pumps - 2 small and 2 larger pumps similar to what the Belvedere Zone Cove Rd. pump station has. The cost of power would decrease, and a confined space would be eliminated.

Capital Improvement Program
 Sanitary District No. 5
 FY 2012/2013 - 2017/2018

<i>Tiburon Zone Pumps & Line Project Name</i>		<i>DESCRIPTION</i>
Stations No. 1 & 4 - Generator Conduit		<p>These monies will be used for engineering and installation of conduit for powering the stations. Currently Pump Station No. 2 has a generator that could also feed Pump Station No. 1. Currently Pump Station No. 3 has a generator that could also feed Pump Station No. 4. These two pump stations in the Tiburon Zone are the only two without generator backups and are very close to the water - one is actually right on the beach. This would improve contingency.</p>
Station No. 9 VFD/Controller Replacement		<p>Currently Point Tiburon is working on these issues.</p>
Undesignated Capital Projects		<p>These monies are for unforeseen problems within the collection system.</p>

Capital Improvement Program
 Sanitary District No. 5
 FY 2012/2013 - 2017/2018

BELVEDERE ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROJECTS

<i>Belvedere Zone Pumps & Line Project Name</i>	<i>DESCRIPTION</i>
Sewer Line Rehabilitation Program	These funds will be used for the 10 year rehabilitation program that the Board of Directors has approved. The rehabilitation program was approved after the completion of the Harris Report
Pump Stations - Pump Replacement Program	The District has 24 pump stations with either 2 or 3 pumps in each station. The life expectancy of these pumps is between 7 to 10 years. Therefore, the District has a program to replace pumps over a period of time instead of replacing them all at once.
Pump Station Control Panel Upgrade	Within the Belvedere Zone, there are many pump stations with single phase power with capacitors installed in the control panel to generate three phase power. The district is converting these stations to VFD. The VFD converts the single phase power to three phase.
Pump Station Generator Replacement	The standby generators at the pump stations were installed in the early 1980s, therefore it is time to consider replacing them or at least setting aside monies for replacement.
Valve/Wet Well Lid Cover Replacement	These funds will be used to replace wet well and valve box lids that are in traffic areas. Some of the lids are very hard to open due to the fact that the lifting devices have broken off.
Cove Rd. Force Main Replacement	These funds will be used to replace 2,107 feet of 10 inch force main. The force main has blown out on two occasions - when making the repair it was difficult to find good pipe material to connect to.
Lagoon Rd. Install Generator/Conduit	Lagoon Rd. has 3 pump stations that pump sewage to one another. These stations have no backup power. These funds would be used to purchase a generator and connect all three stations together. This would improve contingency - SSMP compliance.
Undesignated Capital Projects	These monies are for unforeseen problems within the collection system.

Capital Improvement Program
 Sanitary District No. 5
 FY 2012/2013 - 2017/2018

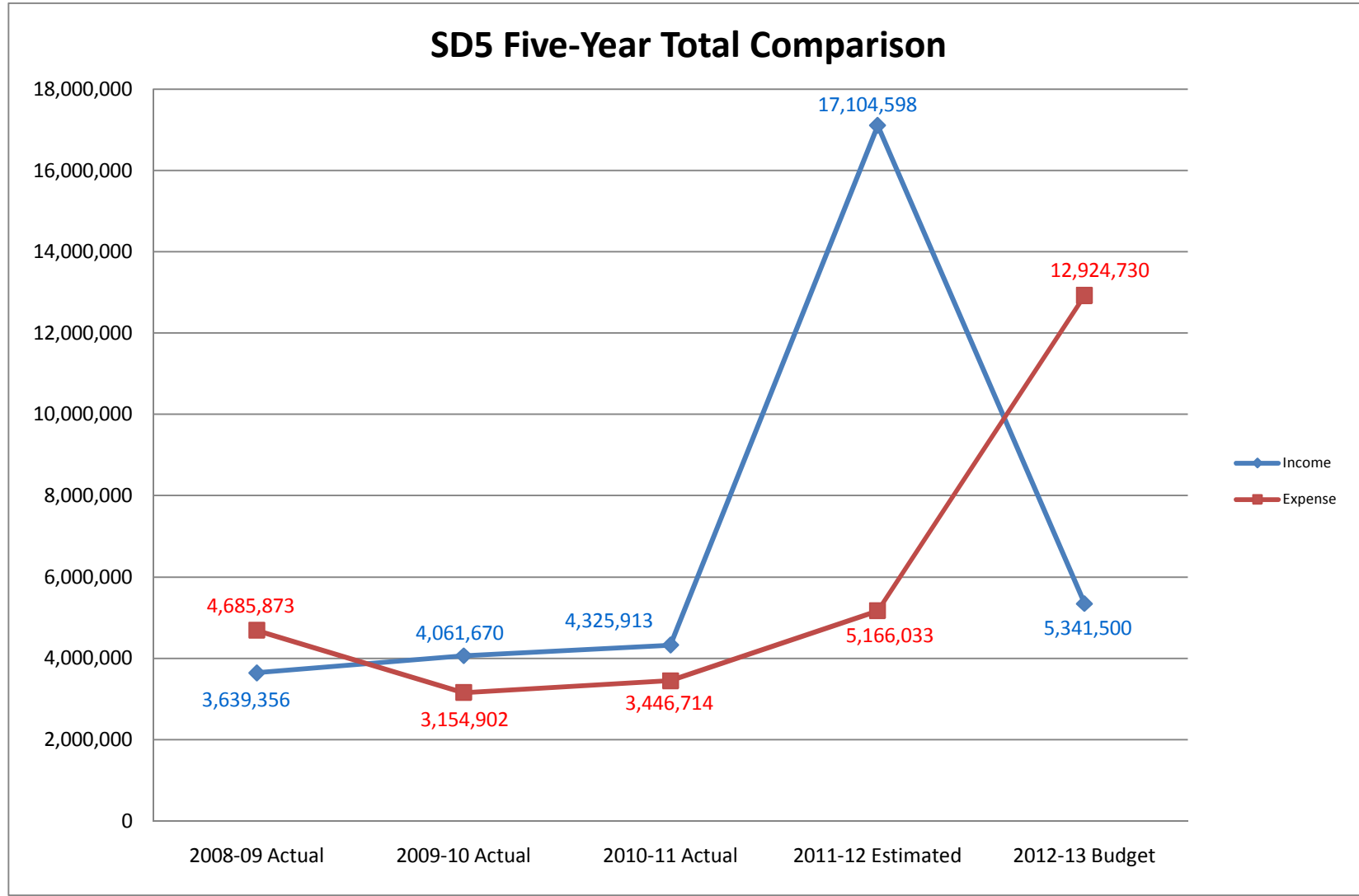
PARADISE COVE CAPITAL IMPROVEMENT PROJECTS

<i>Paradise Cove Project Name</i>	<i>DESCRIPTION</i>
Generator Replacement	The generator at the Paradise Cove Plant will need to be replaced within the next several years and sized properly for future UV disinfection.
UV Disinfection	Possible installation of UV disinfection. Eliminates the transportation of chemicals to the P.C. Plant. Will need a feasibility study and permit assistance - visit during NPDES Renewal 2015-2016.
Undesignated Capital Projects	These funds will be used for unforeseen capital projects.

Sanitary District No. 5 of Marin County

**Five-Year Total Comparison
FY 2008/2009 - 2012/2013**

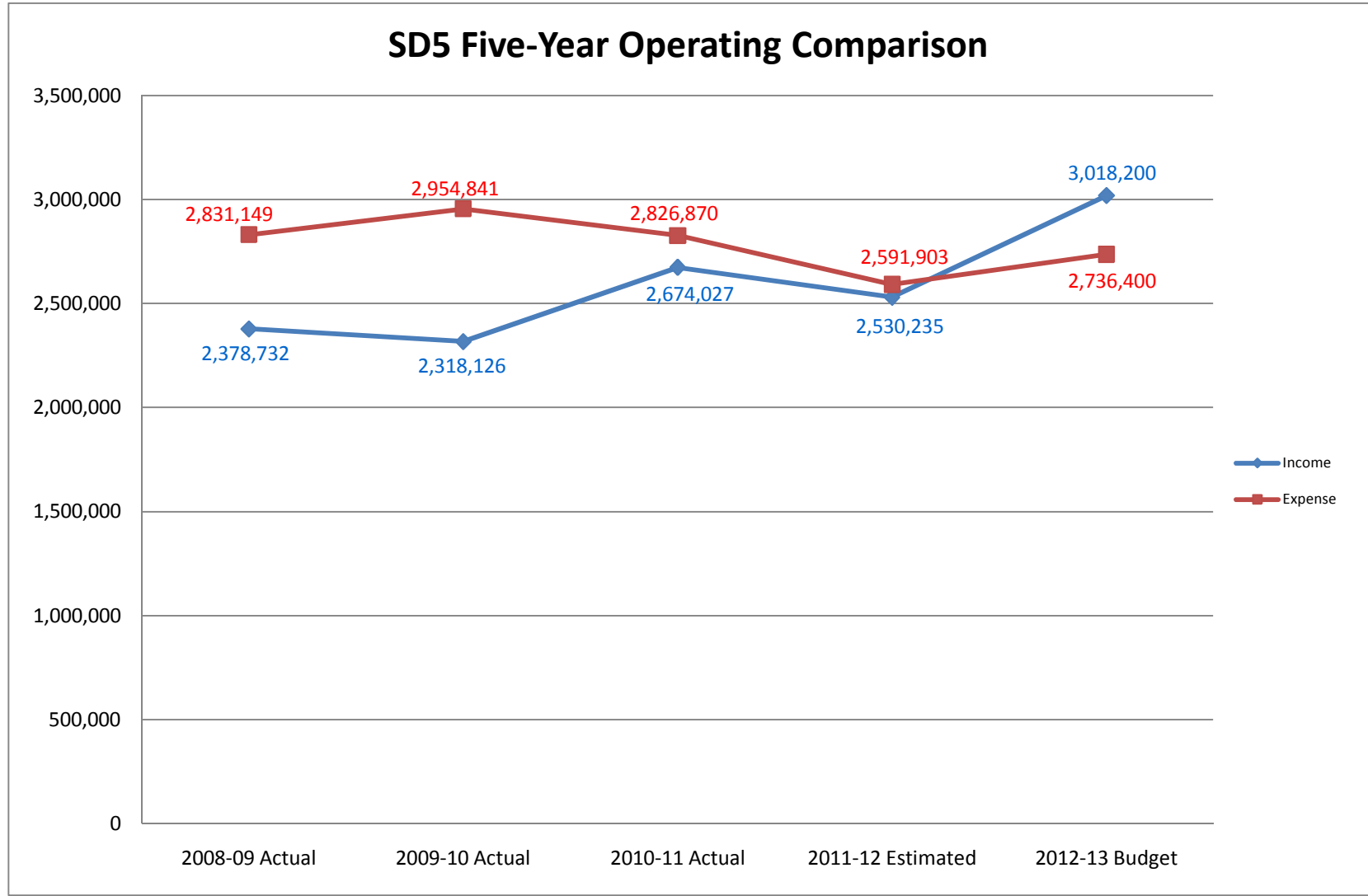
	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Budget
Income	3,639,356	4,061,670	4,325,913	17,104,598	5,341,500
Expense	4,685,873	3,154,902	3,446,714	5,166,033	12,924,730



Sanitary District No. 5 of Marin County

**Five-Year Operating Comparison
FY 2008/2009 - 2012/2013**

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Budget
Income	2,378,732	2,318,126	2,674,027	2,530,235	3,018,200
Expense	2,831,149	2,954,841	2,826,870	2,591,903	2,736,400



Sanitary District No. 5 of Marin County Five-Year Operating Comparison

	2008-09	2009-10	% Diff fr	2010-11	% Diff fr	2011-12	% Diff fr	2012-13	% Diff fr	Total
	Actual	Actual	Prior Yr	Actual	Prior Yr	Estimated	Prior Yr	Budget	Prior Yr	
Income										
Tib Prop Tax Current Secured - Ops				88,944						88,944
Sewer Service Charge										
Sewer Service - Tiburon	1,285,551	1,258,583	-2%	1,595,109	27%	1,568,632	-2%	1,898,400	21%	7,606,276
Sewer Service - Belv Ops	940,684	941,898	0%	861,753	-9%	846,004	-2%	999,300	18%	4,589,639
Other User Fees	10,977	13,991	27%	21,534	54%	20,284	-6%	23,300	15%	90,085
Total Sewer Service Charge	2,237,212	2,214,472	-1%	2,478,396	12%	2,434,920	-2%	2,921,000	20%	12,286,000
Interest Earnings	72,673	20,673	-72%	19,793	-4%	14,468	-27%	17,500	21%	145,107
Inspection Fees	4,525	5,170	14%	5,028	-3%	4,805	-4%	2,800	-42%	22,328
SASM Expense Reimbursement	38,573	51,022	32%	53,863	6%	46,758	-13%	46,800	0%	237,015
Nextel Lease	25,814	26,500	3%	27,484	4%	29,037	6%	30,000	3%	138,835
Other Income	-65	289		519	79%	246	-53%	100	-59%	1,089
Total Income	2,378,732	2,318,126	-3%	2,674,027	15%	2,530,235	-5%	3,018,200	19%	12,919,319
Expense										
Advertising	3,394	384	-89%	464	21%	1,670	260%	2,500	50%	8,412
Outreach & Newsletter	0	31,308		2,654	-92%	3,183	20%	6,000	89%	43,145
Audit & Accounting	38,871	23,214	-40%	14,000	-40%	16,000	14%	18,000	13%	110,085
Consulting Fees	37,475	58,252	55%	17,854	-69%	1,331	-93%	23,000	1628%	137,912
Travel & Meetings	10,134	9,733	-4%	15,148	56%	14,318	-5%	19,000	33%	68,334
Contributions	0	0	0%	0	0%	0	0%		0%	0
Continuing Education	8,691	8,954	3%	9,443	5%	8,517	-10%	18,000	111%	53,604
County Fees	11,853	11,916	1%	12,396	4%	10,193	-18%	12,500	23%	58,858
Directors Fees	9,000	8,700	-3%	9,500	9%	9,300	-2%	9,000	-3%	45,500
Dues & Subscriptions	11,243	5,100	-55%	6,310	24%	13,152	108%	17,000	29%	52,806
Elections	0	8,302			-100%	250			-100%	8,552
Insurance Property & Liability	17,005	52,365	208%	47,506	-9%	48,102	1%	43,000	-11%	207,979
Legal	72,493	32,111	-56%	33,861	5%	53,140	57%	70,000	32%	261,604
Miscellaneous Expense	40,579	17,000	-58%		-100%					57,579
Pump Maintenance	43,247		-100%							43,247
Line Maintenance										
(Pumps &) Lines Maintenance	143,009	202,473	42%	164,360	-19%	98,442	-40%	70,000	-29%	678,284
Sewer Line Spot Repair	64,232	27,655	-57%		-100%					91,887
Emergency Line Cleaning	27,083		-100%							27,083
Televising/Sewer Line Assm		0		118,476						118,476
Inflow & Infiltration Study				59,713		7,437	-88%	10,000	34%	77,150
Total Line Maintenance	234,324	230,128	-2%	342,548	49%	105,879	-69%	80,000	-24%	992,879

Sanitary District No. 5 of Marin County Five-Year Operating Comparison

	2008-09	2009-10	% Diff fr	2010-11	% Diff fr	2011-12	% Diff fr	2012-13	% Diff fr	Total
	Actual	Actual	Prior Yr	Actual	Prior Yr	Estimated	Prior Yr	Budget	Prior Yr	
Main Plant Maintenance										
Plant Maintenance Supplies	11,275	10,294	-9%	11,404	11%	5,612	-51%	10,000	78%	48,584
Plant Maint. Parts & Service	56,732	36,409	-36%	25,398	-30%	26,611	5%	25,000	-6%	170,150
Janitorial Supplies & Service	3,620	4,656	29%	3,105	-33%	4,556	47%	5,000	10%	20,938
Main Plant Chemicals	95,593	79,127	-17%	94,559	20%	110,429	17%	110,000	0%	489,708
Lab Supplies & Chemicals	5,198	8,263	59%	6,563	-21%	2,940	-55%	7,000	138%	29,965
SASM Supplies & Chemicals	38,573	51,022	32%	53,863	6%	46,758	-13%	46,800	0%	237,015
Electrical & Instrument	11,617	19,530	68%	10,717	-45%	7,252	-32%	5,000	-31%	54,117
Grounds Maintenance	5,069	1,585	-69%	3,983	151%	715	-82%	1,500	110%	12,853
Main Plant Sludge Disposal	25,005	20,738	-17%	19,154	-8%	19,087	0%	26,000	36%	109,983
Total Main Plant Maintenance	252,683	231,624	-8%	228,746	-1%	223,959	-2%	236,300	6%	1,173,313
Paradise Cove Plant Maintenance										
Paradise Parts & Service	3,587	11,229	213%	6,404	-43%	8,279	29%	11,000	33%	40,500
Paradise Supplies & Chemicals	1,095	1,857	70%	1,961	6%	2,819	44%	2,500	-11%	10,232
Paradise Sludge Disposal	3,363	5,137	53%	5,408	5%	7,278	35%	7,900	9%	29,086
Total Paradise Cove Plant Maintenance	8,046	18,223	126%	13,773	-24%	18,376	33%	21,400	16%	79,818
Monitoring										
Main Plant Lab Monitoring	55,215	40,754	-26%	38,985	-4%	41,645	7%	50,000	20%	226,599
Paradise Cove Monitoring	5,091	4,788	-6%	9,777	104%	5,653	-42%	8,500	50%	33,809
Chronic Toxicity Program Eval		3,700		3,800	3%		-100%	13,000		20,500
Total Monitoring	60,306	49,242	-18%	52,562	7%	47,298	-10%	71,500	51%	280,908
Office/Computer (now Office Supplies)	25,589	46,887	83%	4,434	-91%	6,353	43%	7,500	18%	90,763
Data/Alarms/IT Support & Licensing				49,415		21,419	-57%	21,000	-2%	91,834
Postage	1,272	1,138	-11%	1,348	18%	1,113	-17%	1,600	44%	6,470
Permits/Fees										
Main Plant NPDES Renewal	27,247		-100%					45,000		72,247
Paradise Cove NPDES Renewal				44,748			-100%			44,748
Permits/Fees-General	15,488	21,882	41%	22,415	2%	24,957	11%	25,000	0%	109,742
Paradise Cove Permits/Fees	5,449	2,795	-49%	2,906	4%	4,076	40%	10,000	145%	25,226
Total Permits/Fees	48,184	24,677	-49%	70,068	184%	29,033	-59%	80,000	176%	251,962
Pollution Prevention	2,414	2,597	8%	3,323	28%	2,274	-32%	3,500	54%	14,108
Truck Maintenance										
Fuel	7,249	7,730	7%	10,428	35%	10,131	-3%	9,500	-6%	45,038
Truck Maintenance	4,664	3,370	-28%	4,546	35%	2,195	-52%	4,000	82%	18,775
Total Truck Maintenance	11,913	11,100	-7%	14,974	35%	12,326	-18%	13,500	10%	63,813
Safety	22,282	14,952	-33%	16,949	13%	7,744	-54%	12,000	55%	73,927
Salaries & Benefits										
Salaries	873,057	932,823	7%	814,030	-13%	878,639	8%	867,700	-1%	4,366,249

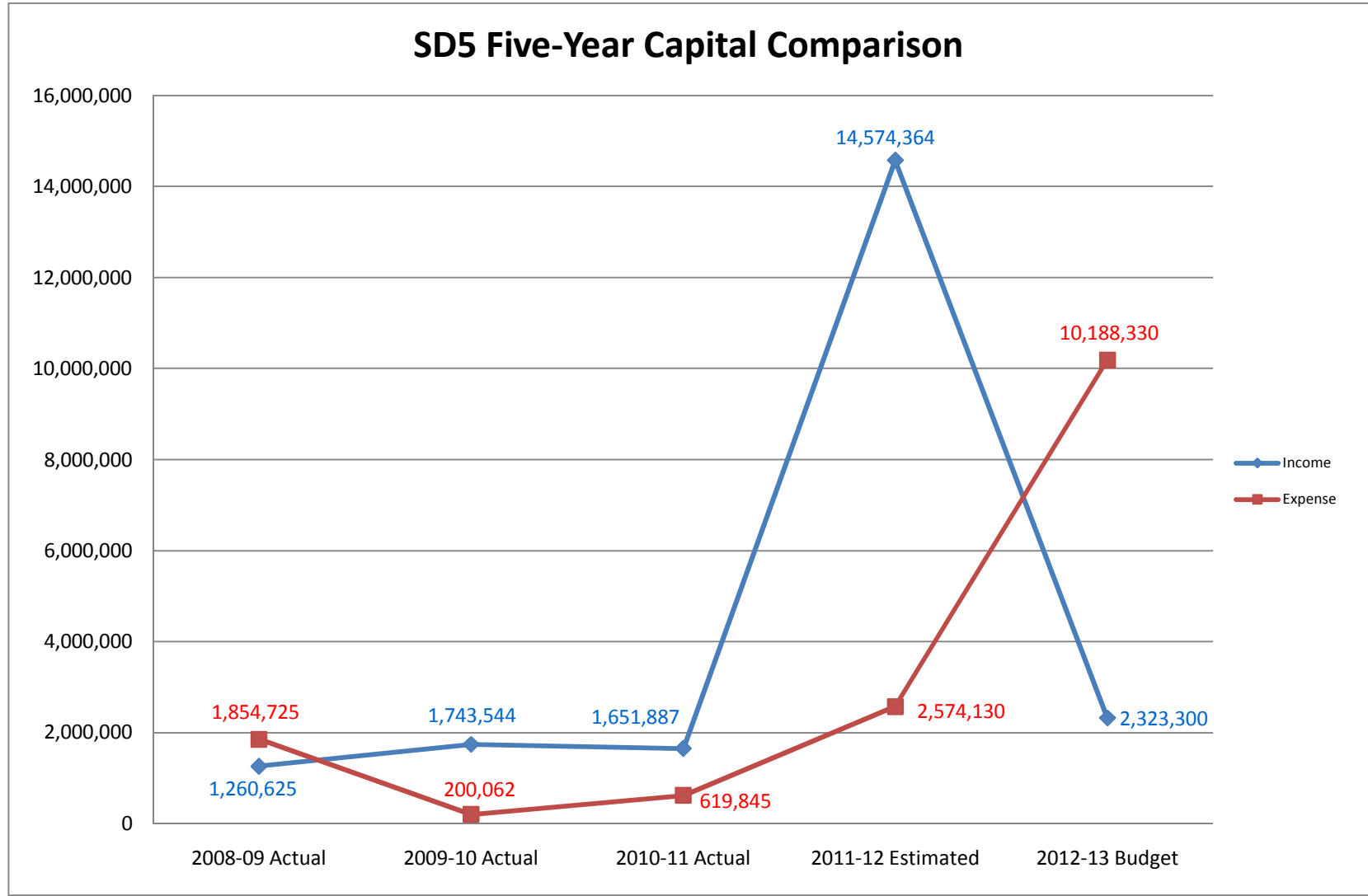
**Sanitary District No. 5 of Marin County
Five-Year Operating Comparison**

	2008-09	2009-10	% Diff fr	2010-11	% Diff fr	2011-12	% Diff fr	2012-13	% Diff fr	Total
	Actual	Actual	Prior Yr	Actual	Prior Yr	Estimated	Prior Yr	Budget	Prior Yr	
Part-Time	2,044	6,538	220%	25,964	297%		-100%			34,546
Overtime	30,989	46,301	49%	57,738	25%	62,178	8%	45,000	-28%	242,206
Standby Pay	15,766	16,575	5%	17,198	4%	24,649	43%	32,000	30%	106,188
Vacation Buyout	45,694	41,257	-10%	40,669	-1%	23,249	-43%	20,000	-14%	170,869
Payroll Taxes	67,390	76,486	13%	70,866	-7%	75,609	7%	74,700	-1%	365,050
Payroll/Bank Fees	4,053	4,576	13%	4,615	1%	4,611	0%	4,900	6%	22,755
Car Allowance	6,000	6,000	0%	4,917	-18%	4,917	0%	12,000	144%	33,834
PERS Retirement	348,099	366,602	5%	291,026	-21%	348,030	20%	315,800	-9%	1,669,557
Employee Health/Dental/Life Ins.	127,939	135,173	6%	123,641	-9%	125,936	2%	173,000	37%	685,689
Retiree Health	24,770	96,514	290%	94,965	-2%	88,134	-7%	88,000	0%	392,383
Workers Comp Insurance	19,656	21,007	7%	16,481	-22%	21,106	28%	18,200	-14%	96,450
COBRA Health	5,718	2,817	-51%		-100%					8,535
Total Salaries & Benefits	1,571,173	1,752,669	12%	1,562,111	-11%	1,657,058	6%	1,651,300	0%	8,194,311
Uniforms	9,374	10,298	10%	9,787	-5%	9,113	-7%	10,000	10%	48,572
Telephone										
Main Plant Telephones	12,126	15,964	32%	11,730	-27%	11,979	2%	13,500	13%	65,299
Paradise Cove Telephones	1,059	1,282	21%	1,348	5%	1,391	3%	1,500	8%	6,580
Pumps & Lines Telephones	3,962	6,552	65%	7,471	14%	7,333	-2%	7,500	2%	32,819
Total Telephone	17,148	23,798	39%	20,549	-14%	20,703	1%	22,500	9%	104,698
Utilities										
Water	3,933	2,591	-34%	4,304	66%	2,634	-39%	4,500	71%	17,961
Main Plant Utilities	173,666	180,610	4%	180,505	0%	172,229	-5%	190,000	10%	897,009
Paradise Cove Utilities	7,807	13,192	69%	14,172	7%	13,116	-7%	13,500	3%	61,787
Pump Station Utilities	32,926	34,576	5%	34,163	-1%	33,383	-2%	35,000	5%	170,048
Total Utilities	218,332	230,969	6%	233,143	1%	221,362	-5%	243,000	10%	1,146,806
Belvedere Loan										
Belv Westamerica Loan Interest	44,123	39,200	-11%	34,003	-13%	28,736	-15%	23,300	-19%	169,363
Total Belvedere Loan	44,123	39,200	-11%	34,003	-13%	28,736	-15%	23,300	-19%	169,363
Total Expense	2,831,149	2,954,841	4%	2,826,870	-4%	2,591,903	-8%	2,736,400	6%	13,941,162
Change in Working Capital	-452,417	-636,715		-152,843		-61,668		281,800		-1,021,843

Sanitary District No. 5 of Marin County

**Five-Year Capital Comparison
FY 2008/2009 - 2012/2013**

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Budget
Income	1,260,625	1,743,544	1,651,887	14,574,364	2,323,300
Expense	1,854,725	200,062	619,845	2,574,130	10,188,330



Sanitary District No. 5 of Marin County Five-Year Capital Comparison

	2008-09 Actual	2009-10 Actual	%Diff fr Prior Yr	2010-11 Actual	%Diff fr Prior Yr	2011-12 Estimated	%Diff fr Prior Yr	2012-13 Budget	%Diff fr Prior Yr	Total
Income										
Property Taxes										
Prop Tax Current Secured - Capital	537,537	553,945	3%	454,260	-18%	559,947	23%	550,000	-2%	2,655,690
Prop Tax Current Unsec	11,387	12,266	8%	12,197	-1%	12,435	2%	10,000	-20%	58,284
Prop Tax Prior Sec Redemption	87		-100%							87
Prop Tax Prior Unsecured				104		729	600%		-100%	833
Supplemental Unsecured	721	716	-1%	868	21%	86	-90%	100	16%	2,492
Supplemental Assessment Current	10,176	5,266	-48%	8,178	55%	5,058	-38%	5,100	1%	33,778
Supplemental Assessment Redm	795	637	-20%	492	-23%	443	-10%	400	-10%	2,767
Excess ERAF	254,661	292,314	15%	262,522	-10%	252,679	-4%	200,000	-21%	1,262,176
HOPTR	3,934	3,963	1%	3,912	-1%	3,964	1%	3,300	-17%	19,073
Other Tax		20			-100%					20
Redevelopment		66,429			-100%					66,429
Total Property Taxes	819,298	935,556	14%	742,533	-21%	835,341	12%	768,900	-8%	4,101,629
Belvedere Sewer Service Charge - Capital	365,822	443,246	21%	827,959	87%	1,192,560	44%	1,126,800	-6%	3,956,387
Tiburon Sewer Service Charge - Capital						325,622		280,000	-14%	605,622
Connection Fees										
Collection	14,175	95,366	573%	15,175	-84%	20,185	33%	19,000	-6%	163,901
Treatment	61,330	259,376	323%	66,220	-74%	84,592	28%	71,100	-16%	542,618
Total Connection Fees	75,505	354,742	370%	81,395	-77%	104,777	29%	90,100	-14%	706,519
Paradise Sewer Line Extension Fees		10,000		0	-100%	0		40,000		50,000
Revenue Bond Proceeds - MPR Project						12,011,031			-100%	12,011,031
Interest Earnings - MPR Construction Fund						11,317		17,500	55%	28,817
MPR SASM Expense Reimbursement						93,715				93,715
Total Income	1,260,625	1,743,544	38%	1,651,887	-5%	14,574,364	782%	2,323,300	-84%	21,553,719
Expense										
Main Plant Equip Capital Expense										
Plant Water Pumps Replacement						MPR		MPR		
Chlorine Contact Mixer				0		MPR		MPR		0
Dry Weather Primary Influent Pump		17,834			-100%					17,834
Dry Weather Primary Clarifier		-4,000				MPR		MPR		-4,000
Influent Grinder	25,355		-100%	Deferred		MPR		MPR		25,355
Undesignated Cap - Plant Related	22,226	15,590	-30%	0	-100%	14,500		25,000	72%	77,316
Digester Cover No. 1 Rehab	557,738		-100%							557,738
Digester Cover No. 2 Rehab				0		MPR		MPR		0
Digester Cover No. 1 Seismic Retrofit				Deferred		MPR		MPR		

Sanitary District No. 5 of Marin County Five-Year Capital Comparison

	2008-09	2009-10	%Diff fr	2010-11	%Diff fr	2011-12	%Diff fr	2012-13	%Diff fr	Total
	Actual	Actual	Prior Yr	Actual	Prior Yr	Estimated	Prior Yr	Budget	Prior Yr	
Moyno Pump Replacement	11,507		-100%	0		MPR		MPR		11,507
Dissolved Air Flotation Refurbish	544	0	-100%	Deferred		MPR		MPR		544
SCADA Upgrade & Replacement	6,905		-100%	Deferred		MPR		MPR		6,905
Headworks Concrete Project		0		Deferred		MPR		MPR		0
Refrigerated Lab Sampler		5,425			-100%	5,459			-100%	10,884
Secondary Clarifier Refurbish		24,970			-100%	MPR		MPR		24,970
Plant Water Piping				0		MPR		MPR		0
Chemical Storage Tanks Replacement				0		MPR		MPR		0
Gate Valve Replacement Program				0		MPR		MPR		0
SCADA Master Plan				Deferred						
Aeration Blower Replacement				Deferred		MPR		MPR		
Main Plant Rehabilitation (MPR) Project										
Asset Condition Assessment				72,134			-100%			72,134
MPR Preliminary Design				124,052			-100%			124,052
MPR Final Design						964,233			-100%	964,233
MPR Environmental Study						59,137			-100%	59,137
MPR Consulting Fees - Financing				16,850		1,500	-91%		-100%	18,350
MPR Legal Fees				2,874		12,833	347%	5,000	-61%	20,707
MPR Project - Temporary Office						18,358		20,000	9%	38,358
MPR Bond Financing Costs						205,031			-100%	205,031
MPR Special Consultant to Board						28,422		106,603	275%	135,025
MPR Office Serv/Eng Services Constr						91,715		550,288	500%	642,003
MPR Field Services/Resident Engineering						18,590		111,539	500%	130,129
MPR Updated Operations Manual								48,000		48,000
MPR Construction						627,457		7,401,000	1080%	8,028,457
Total Main Plant Rehab (MPR) Project				215,909		2,027,276	839%	8,242,430	307%	10,485,615
Total Main Plant Equip Capital Expense	624,275	59,819	-90%	215,909	261%	2,047,235	848%	8,267,430	304%	11,214,668
Pumps & Lines Capital										
Tiburon Sewer Line Rehab	69,001	5,370	-92%	20,116	275%	124,830	521%	130,000	4%	349,317
Pump Station Control Panel Upgrade	5,180		-100%	Deferred		0		80,000		85,180
Undesignated Cap Projects - P & L	29,254	15,239	-48%	7,300	-52%	12,898	77%	100,000	675%	164,691
Belvedere Sewer Line Rehab	70,135	7,711	-89%	32,128	317%	270,167	741%	160,000	-41%	540,140
Valve/Wet Well Lid Cover Replacement						0		20,000		20,000
Force Main Replacement Program				Deferred						
Install Manholes/Rodholes				23,733			-100%			23,733
Rodder Truck				165,078			-100%			165,078
Lateral Camera				11,805			-100%			11,805
Pump Station Replacement	13,162		-100%	7,762			-100%			20,924

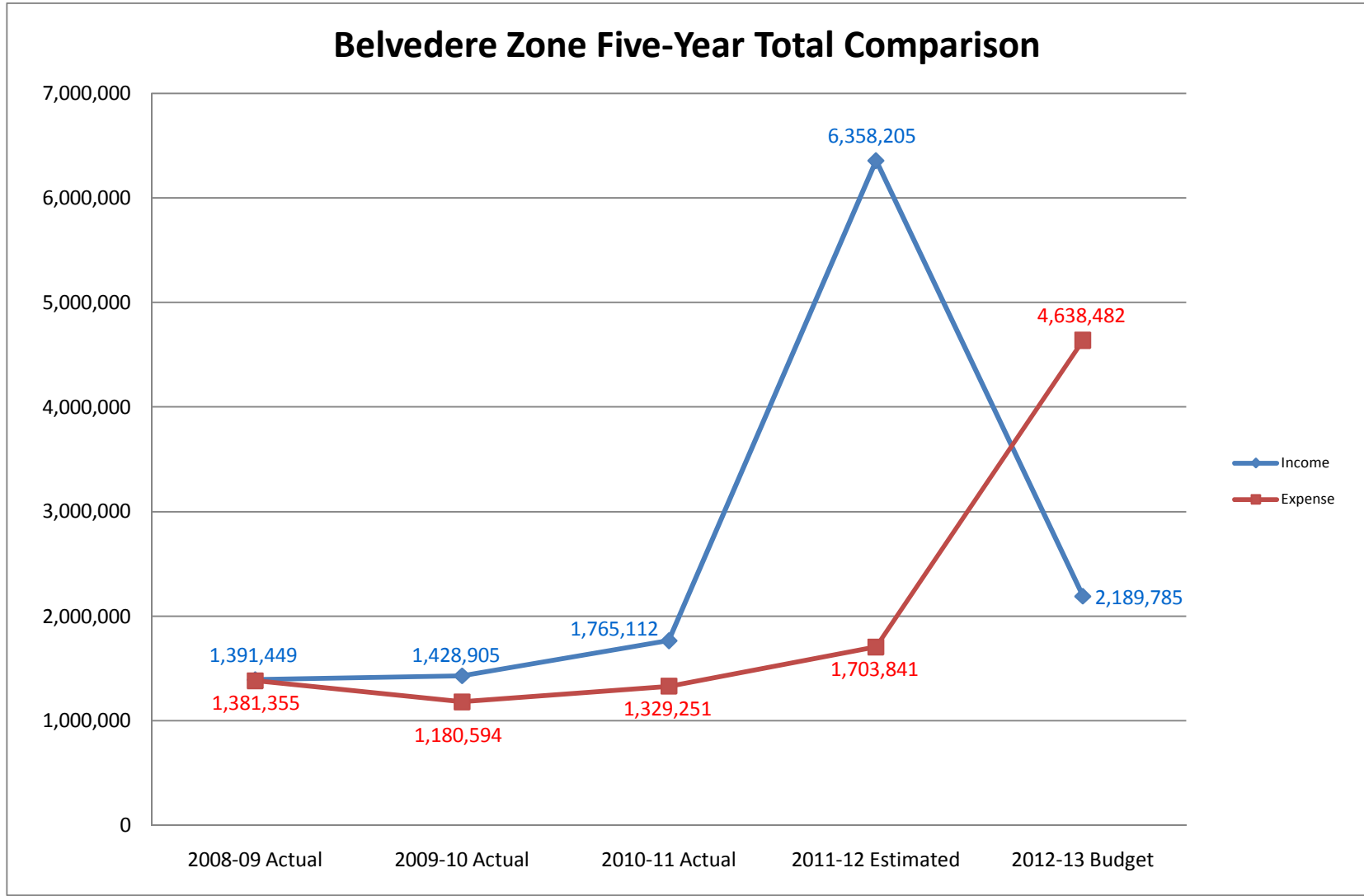
Sanitary District No. 5 of Marin County Five-Year Capital Comparison

	2008-09	2009-10	%Diff fr	2010-11	%Diff fr	2011-12	%Diff fr	2012-13	%Diff fr	Total
	Actual	Actual	Prior Yr	Actual	Prior Yr	Estimated	Prior Yr	Budget	Prior Yr	
Pump Stations - Pump Replacement								50,000		50,000
Pump Station Generator Replacement								60,000		60,000
Station No. 5 Rebuild/4 Pumps/Generator								30,000		30,000
Stations No. 1 & 4 - Generator/Conduit								150,000		150,000
Lagood Rd - Install Generator/Conduit								25,000		25,000
Total Pumps & Lines Capital	186,731	28,320	-85%	267,922	846%	407,895	52%	805,000	97%	1,695,868
Paradise Cove Capital										
Capital Expansion (Paradise Cove)	225,000		-100%							225,000
Paradise Cove Improvement Proj.	709,716		-100%							709,716
Generator Replacement				Deferred						
Undesignated Cap - PC Plant Related						0		5,000		5,000
Total Paradise Cove Capital	934,716		-100%			0		5,000		939,716
Vehicle Replacement				21,013			-100%			21,013
Debt Service										
Debt Service - MPR Bond Principle						0		575,000		575,000
Debt Service - MPR Bond Interest								412,900		412,900
Belvedere WestAmerica Loan Principle	109,002	111,923	3%	115,000	3%	119,000	3%	123,000	3%	577,925
Total Debt Service	109,002	111,923	3%	115,000	3%	119,000	3%	1,110,900	834%	1,565,825
Total Expense	1,854,725	200,062	-89%	619,845	210%	2,574,130	315%	10,188,330	296%	15,437,091
Change in Working Capital	-594,100	1,543,483		1,032,042		12,000,234		-7,865,030		6,116,629

Sanitary District No. 5 of Marin County

**Five-Year Zone Comparison
FY 2008/2009 - 2012/2013**

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Budget
Income	1,391,449	1,428,905	1,765,112	6,358,205	2,189,785
Expense	1,381,355	1,180,594	1,329,251	1,703,841	4,638,482



	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimated	2012-13 Budget
Income	2,270,992	2,632,766	2,560,801	10,666,174	3,151,715
Expense	3,210,542	1,974,306	2,118,546	2,634,448	8,286,248

